



Health Centre of Excellence

Norway House Cree Nation Health Centre of Excellence Ltd.



The Norway House Cree Nation Health Centre of Excellence Project is the first of its kind in Canada. This Health Transformation Project will facilitate the devolution of health service delivery in Norway House Cree Nation to a local independent, incorporated health entity in a manner that will increase accountability and integration in-order to decrease fragmented and costly service delivery. A transition to a fully integrated model will provide community-based birth to end of life care while focusing on prevention and wellness through a holistic approach inclusive of health and healing. A key component of the transfer also includes a new state-of-the-art integrated Health Centre of Excellence that will contain all health programs and services in one

fully integrated facility and will finally replace the oldest Federally owned and operated health facility in the entire country, Norway House Indian Hospital (built 1952).

Facts and Figures

- New 102,217 Sq. ft. Health Centre of Excellence serving Norway House Cree Nation, Norway House Community Council and the surrounding area.
- Will support approximately 50,000 client visits annually
- Will facilitate over 100 community-based births annually
- Will support up to 36 renal dialysis patients across the region with 8 treatment stations, including 1 isolation room and 2 home hemodialysis stations
- 12-bed Inpatient Unit, including 8 private patient rooms, 1 private bariatric patient room, 1 isolation room and 2 palliative care rooms.
- Family Birthing Unit with 2 birthing rooms for labour and delivery, recovery and postpartum care. (1 traditional/midwifery-based room and the other a clinical LDRP room.
- Surgical Suite with 1 general operating room and 3 PACU/SDS stretchers. The surgical program will support Family Birthing and a range of outpatient surgical procedures (currently being developed as shelled space)
- Emergency Care department with one 2-bay trauma room, 1 major procedure room, 2 observation stretchers, 4 exam/treatment rooms (Inclusive of 1 Obstetrics/Gynecology Room and 1 Secure Medical Room) and 1 bariatric isolation exam room.
- Primary Care Clinic integrated with Emergency Care to facilitate staffing and operational efficiencies and accommodate a scalable system for increasing patient care capacity. The Clinic includes 4 team workrooms, 27 exam/consult rooms, 4 procedure rooms and 6 IV therapy bays.
- Diagnostic Imaging, Laboratory Services and Medical Device Reprocessing that support the clinical, emergency and inpatient programs.
- Community Health Services programs serving Public Health, Home & Community Care, Community Wellness, Maternal Health and Rehabilitation Therapy to support Jordan's Principle – Child First Initiative.
- Provisions for land-based teaching and traditional medicines.
- Institutional Pharmacy which will serve Health Centre patients/clients inclusive of a retail pharmacy component.
- Centralized Cultural Hall with adjacent Conference and Learning facilities. (Inclusive of a teaching kitchen).





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The Health Centre of Excellence will be leveraging the facility infrastructure to support the development of additional health and wellness activities on the campus, inclusive of education and training programs that support the current and future needs of the community to promote ongoing sustainability.

Programs and Services

Health Management and Administration

- Public Amenities
- Administration
- Conference and Learning Services
- Health Information Services

Ambulatory Care Services

- Emergency Care
- Rehabilitation Therapy
- Renal Dialysis

Inpatient and Family Birthing

- Inpatient & Palliative Care
- Family Birthing

Primary Care Services

- Primary Care Clinic

Diagnostic and Clinical Service

- Diagnostic Imaging
- Laboratory
- Medical Device Reprocessing
- Pharmacy

Community Health Services

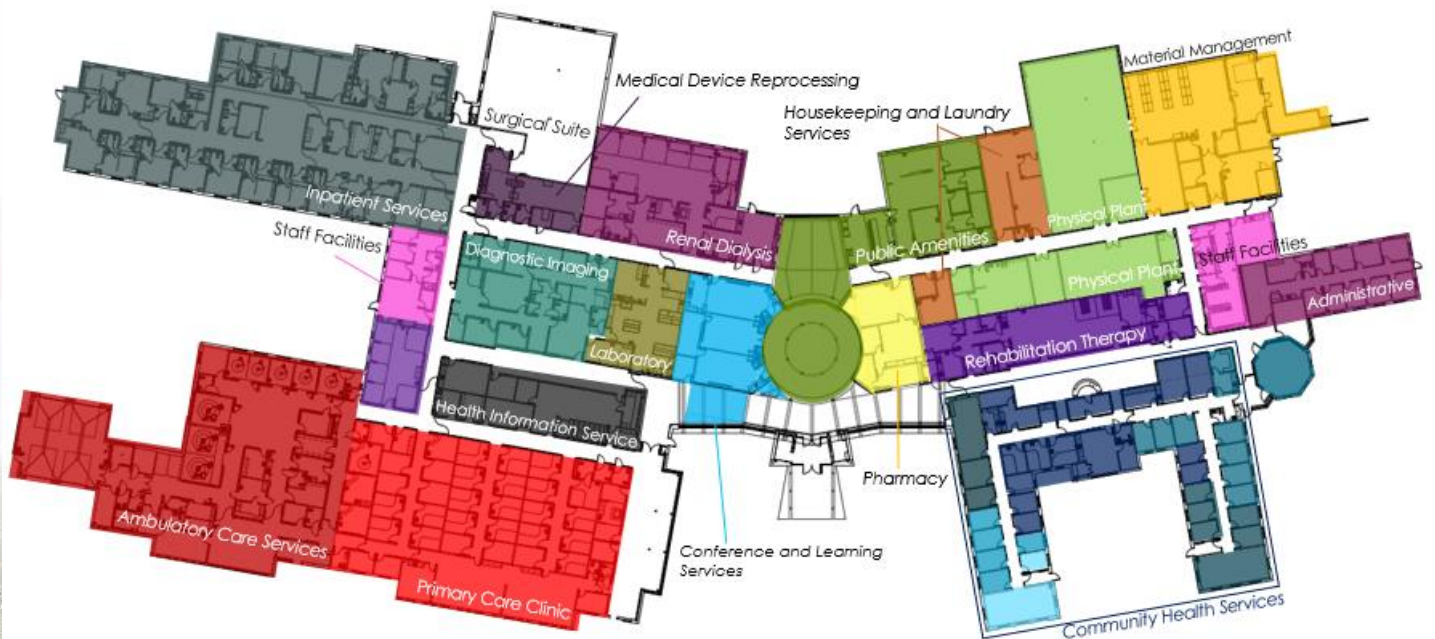
- Home and Community Care
- Public Health
- Community Wellness
- Aboriginal Diabetes Initiative
- Maternal Child Health
- Treatment Access Program
- Water Quality and Safety
- Jordan's Principle Program

Support Services

- Staff Facilities
- Food Services
- Housekeeping and Laundry
- Materials Management
- Physical Plant

Professional Accommodations

- Apartment Building (28 units which can accommodate up to 46 guests)





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Key Project Milestones (as at September 7, 2021)

- The HCE Project has generated 189,031 labour hours (inclusive of tree clearing and grubbing)
- Resulting in \$5,165,317 paid in salaries and wages at industry standard rates
- 82% of all JNR employees on NHCN construction sites during the last month are Norway House Cree Nation Band Members and 87% self-identify as Indigenous.
- \$2,997,955.92 in goods and services purchased via local and community owned businesses
- \$4,020,422.43 in profits earned and paid to Norway House Cree Nation on all JNR joint venture projects

